

OREGON REPUBLICAN

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PROFILE: CONGRESSMAN BOB SMITH

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Now serving his fourth term as a member of the United States House of Representatives, Congressman Bob Smith has helped

redefine leadership expectations for new members of the Congress. He is uniquely equipped to do so.

First elected to the Congress in November 1982. Bob Smith arrived in Washington after serving 22 years in the Oregon State Legislature, including periods as Speaker of the State House of Representatives and State Senate Republican Leader, Combined with a strong private business background, primarily in the operation of his own cattle ranch. Bob Smith has been a force for positive change where ever he has gone.

a member of three subcommittees of the House Agriculture Committee. They are: The subcommittees on Wheat, Soybeans and Feed Grains; Live-



CONGRESSMAN BOB SMITH

stock, Dairy and Poultry; and Forests, Family Farms and Energy. During his career in Congress, he also served two terms as Chairman of the House Republican Research Committee's Task Force on Agriculture. With these assignments, the Congressman has focused on the promotion of American agricultural exports. In this 101st Congress, Bob Smith is also serving his third term of office as a member of the House Select Committee on Hunger. He is also the founder and chairman of the Congressional Beef Caucus, created in 1987. Early

In the 101st Congress, Bob Smith served as _ in 1989, the Congressman was appointed

(continued on page two)

Congressman Smith (continued from page one)

to the House Committee on Interior and Insular Affairs, the principal House committee with responsibility for managing United States public lands. Both the Agriculture and Interior Committees are considered major assignments.

Bob Smith was first elected to the Oregon State House of Representatives in 1961. He served there until elected to the State Senate in 1973, his last four years as Speaker of the Republican-controlled House. Four years after his election to the Senate, he was selected as Senate Republican Leader to succeed newly-elected Governor Vic Atiyeh, a leadership position the retained until he came to Congress.

Continuing that leadership in Washington, he was the first Oregon congressman in recent memory to convene House and Senate members of the Oregon congressional delegation and staff on Capitol Hill to set Oregon priorities for congressional business. Started in 1983, the delegation's regularly scheduled meetings continue to serve as a valuable communication tool.

Smith is a combination of American personalities. He is an outdoorsman; a successful cattle rancher from the sagebrush and high desert region of Eastern Oregon who shares America's rediscovered respect for the land and the opportunities its resources afford. At six foot four, he is as comfortable in the saddle of a good quarter-horse as he is in private business or the seat of American government. Even in the three-piece "uniform" of the Nation's capitol, his Western boots often give evidence of the Congressman's reluctance to abandon his roots.

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Congressman Smith married Kaye Tomlinson in 1966 and they have three children; Christopher, Matthew and Tiffany. The Smiths maintain homes in Burns, Oregon and in Northern Virginia.



Let the joys of this season remain with you through the happiest of new years.

ON MY WATCH

by Craig Berkman

After an election as important as this past November's, the natural inclination is to hash it over. Although it makes for great debate, I'll leave the speculation about what went right and what went wrong to the newspaper columnists.

However, I want to thank the thousands of volunteers and contributors who helped Oregon Republicans win in some very big ways this year. Namely, returning Mark Hatfield to the U.S. Senate and winning a majority in the Oregon House of Representatives for the first time in 20 years. Looking back, there are some key elements that made these victories possible:

- 1. In a little over a year, the Oregon Republican Party and the Oregon Republican Foundation raised over \$750,000. This allowed us to recruit and retain a dedicated staff to manage programs and provide important financial support for candidates.
- 2. Another step was reinstating the level of communication and cooperation between the Party and the Oregon House and Senate Caucuses. Working with caucus leaders, we provided assistance by breaking important news stories and provided support in targeted races.
- 3. It may not seem like a major undertaking, but the development of this newsletter will allow the party to communicate regularly with supporters.
- 4. The Party also used its contacts with the White House to bring President Bush, Vice President Quayle and several cabinet level members to Oregon for fun-

draising events. In addition, we gained and maintained the confidence of the Republican National Committee and developed a

harmonious working relationship with the National Republican Senatorial and Congressional Committees.

5. During the last year we worked hard to re-establish and maintain close working ties with groups



CHAIRMAN CRAIG BERKMAN

such as Oregon Republican Women and College Republicans. These organizations offer an important link to Republican volunteers throughout Oregon.

6. The first major step toward making the Oregon Republican Party an inclusive organization was when we gained approval to let Independents vote in our primary election. This helped us to make a major statement that the Party was alive and well and had the organizational strength to be a valuable resource in Oregon Politics.

Now that we've brought together and fine tuned our organization, it is time to turn our sights toward 1992. With '92 a Presidential election year, we must begin to work now on behalf of President Bush's reelection. And with Senator Bob Packwood and five Congressional seats up for re-

(continued on page four)

ON MY WATCH

(continued from page three)

election, it is imperative that we keep a strong and growing Republican Party intact.

We are also faced with state-wide elections for secretary of state, treasurer and attorney general. In the Legislature, we must capitalize on our House majority by gaining even more seats and taking several of the 15 senate seats up for re-election. Finally, we must return Bob Smith to the Congress and field outstanding candidates to run against four Democrat Congressional incumbents in 1994. Bear in mind, we will have reapportioned Congressional Districts by then, and must mount an energetic and aggressive program of Party support for candidates. Our time has come, and we must not let the opportunity slip away.

These Republican candidates will need your continued support as volunteers and contributors to the Oregon Republican Party. With our help, we can take the successes of 1990 and make 1992 the year of Republicans in Oregon.

Thank you!

Chairman Craig Berkman



TEACHERS DEDICATED TO REPUBLICAN IDEALS

Contrary to public opinion, let it be known that there are Republican teachers, teachers who believe in Republican ideals, and that these teachers make it possible for Republican candidates to be endorsed by the OEA and NEA. A good example is that Mark Hatfield and 19 other state candidates were endorsed during the last election by the OEA.

The Republican Teachers Advisory Council is comprised of teachers who are also members of the Oregon Educational Republican teachers Association(OEA). serve on OEA endorsement committees at both the local and state levels. Our council members are also members of local and state education PACs. During this last election cycle, it was an important goal of the Republican Teachers Advisory Council to inform Republican candidates about teacher positions and priorities on educational issues prior to seeking endorsement from the OEA. In addition, they assisted candidates with their campaigns after endornsement.

They have been and will continue to be available to answer questions from candidates and potential candidates about educational issues.

Donna White, chairperson of the Republican Teachers Advisory Council is a member of the National Republican Educations Caucus which is a Joint committee with the National Education Association (NEA) and the Republican National Committee (RNC). Other council members include Len Anderson, Florence Bancroft, Mary Bloom, Jan Hall, Sue Lauritzen and Joy Lindner.

REPUBLICANS TAKE CONTROL OF THE HOUSE

Well, we finally did it! For the first time since 1972 a Republican will be Speaker of the House. When the dust settled on election night, Republicans had captured four seats to take control at 32/28. The victory was a result of incredible teamwork. Credit goes to:

LARRY CAMPBELL:

As Republican Minority Leader, he spent years building the team, raising money and putting together the program that resulted in victory.

CAUCUS STAFF:

Dave Moss, Meredith Wiley, Tim Nashif, Rose Otte and Annette Price. These individuals worked tirelessly to put together coordinated services to the candidates. We have never had such a well-organized candidate assistance program in Oregon. Candidates who ran this year received personalized support, help and advice.

QUALITY CANDIDATES:

We were fortunate to have so many quality individuals who were willing to make the tremendous sacrifice it takes to run for office. The 7 newly elected Republican representatives bring a wide range of experience and talent into the legislative process. Stay tuned in to the next newsletter for background information on each of our freshman representatives.

CRAIG BERKMAN:

The speed with which Craig rebuilt the party is unprecedented in Oregon. Craig was especially valuable in raising money and in holding the Democrat establishment accountable for their questionable campaign practices, such as the illegal use of the postal permit in 1988. Craig filled the role of party spokesperson with grace and distinction.

COMMUNITY VOLUNTEERS:

The winning candidates all give credit for their victories to hundreds of hours of help from committed volunteers. Each campaign did an excellent job of tapping local talent to help in their efforts. The donated time and talent of all of you dedicated Republican volunteers was important to the team effort and to the team victory. You don't win races in Oregon without the help of volunteers.

The Republican Caucus.



OREGON REPUBLICAN WOMEN'S CLUB GOOD TRAINING GROUNDS FOR PUBLIC OFFICE

The Oregon Federation of Republican Women under the leadership of President Char Merriman is 1688 members strong! In 1990 alone, 170 new women joined our ranks. Of the 30 clubs currently chartered in Oregon 2 have a membership of over 100 and another has over 200. Plans are now under way to develop a new club in the Hillsboro area.

On October 2 and 3, eighty-six members attended the fall OFRW meeting in Lincoln City. Along with business meetings and workshops, the group also had the opportunity to hear a panel on Youth in the Political Process presented by youths who attended the Dorchester Conference under the sponsorship of the District 5 Oregon Republican Women's Club.

We are especially proud of the 10 OFRW members who were candidates on the state level. One, Norma Paulus was elected as State Superintendent of Public Instruction. Of three members who ran for office in the Oregon Senate, Jeanette Hamby won and, of the six who ran for office in the

Oregon House, Delna Jones, Mary Alice Ford, CarolynOakley, Liz VanLeeuwen, Marie Bell and Beverly Clarno won their races.

Many Federation members were involved in the state-wide Dave Frohnmayer gubernatorial race on every level. As President Bush's "Thousand Points of Light", many Oregon Republican women held candidate fairs,

fund raising events, letter writing campaigns; manned phone banks and delivered campaign literature door to door.

The Oregon Federation of Republican Women 100% Club, chartered in 1987 now boasts a membership of 24 Republican men and women. The Club operates much like a state regents program with supporters donating \$100 a year.

The National Federation of Republican Women is in the process of purchasing its own building in Washington D.C. In Oregon, LaVerne Pavish of Milton - Freewater is Chairwoman of the Building Fund Project. The Oregon Federation is providing donations to the fund by buying a "brick" for the Building Fund instead of presenting their guest speakers with a gift. Many of the local clubs are using the same approach to donate to the Fund



THE OREGON REPUBLICAN PARTY

Craig Berkman Chairman

Richard Noonan Executive Director

Jackie Meier Davis
Assistant Finance Director

Candee Mumm Office Manager

Andrea Pisuia Administrative Assistant

COUNTY CHAIRMEN

COUNTY	CHAIRMAN	HOME PHONE	WORK PHONE
Baker	Carl R. Kostol	523-2161	
Benton	Win Eaton	929-5368	
Clackamas	Marjorie Duhrkoop	657-0114	
Clatsop	Duane Jue	325-4073	325-0722
Columbia	Gerald Wilson	556-8331	425-2800
Coos	Randall Goodman	756-4874	
Crook	Janice Powell	548-1695	
Curry	Howard Walter	332-4735	332-4735
Deschutes	Oscar Bratton	389-8775	388-6627
Douglas	Georgia Gratke	672-4310	673-4417
Gilliam	Larry Lear	384-4138	
Grant	Barbara "Bobble" Saunders	932-4747	9
Harney	Robert Carpenter	493-2517	
Hood River	Rita Swyers	386-4961	386-4961
Jackson	Delbert Roland	779-7199	
Jefferson	Bill Belamy	546-5411	
Josephine	Jack Allen Brown		475-6336
Klamath	Joan Riker		
Lake	Jerald Stewart	947-2538	
Lane	Robert Sampson	485-8291	485-0122
Lincoln	Mary Schecter	994-3143	
Linn	Sharon Schmidt	926-1814	
Malheur	June Hartley	372-2327	
Marion	Marylin Shannon	378-0744	378-8079
Morrow	Bob Jepsen	676-9850	676-9850
Multnomah	Jim Worthington		257-0240
Polk	Irva Blake	623-6032	
Sherman	Gary Shilling		
Tillamook	Sherry Clement	842-4844	
Umatilla	Sally Raber	276-8916	278-1157
Union	Steve McClure	437-2704	
Wallowa	E.H. VanBlaricom	432-0375	
Wasco	M.D. VanValkenburgh	296-5865	296-1106
Washington	Martha Brooks	649-9438	245-1200
Wheeler	Elizabeth Carroll	426-3395	426-3395
Yamhill	Mike Hamilton	472-7437	

GULF WAR: THE AFTERMATH

Bush: 'Aggression is defeated; the war is over'

WASHINGTON - Here is the text of President Bush's address to Congress Wedne

r. President. Mr. Speaker. Members of Congress: Five short weeks ago, I about the State of the Union. We met then it time of war. Tonight, we meet in a world blessed by the promise of peace.

From the moment Operation Desert Storm commenced, on Jan. 16, until the time the guns cell silent at midnight one week ago, this nation has watched its sons and daughters with prider—watched over them with prayer. As commander-in-chief, I can report to you: Our armed forces fought with honor and valor, And as president, I can report to the nation — aggression is adeested. The war is over.

This is a victory for every country in the calitton and for the United Nations. A victory for unprecedented international cooperation

for unprecedented international cooperation and diplomacy, so well led by our Secretary of State James Baker. It is a victory for the rule of

law and for what is right.

Desert Storm's success belongs to the team that so ably leads our armed forces — our secretary of defense and our chairman of the Joint Chiefs: Dick Cheney and Colin Powell.

Joint Chlofs: Dick Cheney and Colin Powell.

(Standing ooutlon)

And while you're standing — of course, this
military victory also belongs to the one the British call the "Man of the Match" — the tower of
calm at the eye of Desert Storm — General Norman Schwarzkopf.

And recognizing this was a coalition effort,
let us not forget Saudi General Khalid or Britnin's General de la Billiere or General Roquejoffre of France and all the others whose leadership played such a vital role. And most importantly, most importlantly of all, all those who
served in the field.

Li hank the members of this Congress — sup-

served in the field.

I thank the members of this Congress — support here for our troops in battle was overwhelming. And above all, I thank those whose unfailing love and support sustained our courageous men and women: I thank the American

people.
Tonight, I come to this house to speak about the world—the world after war.
The recent challenge could not have been clearer, Saddam Hussein was the villain; Kuwait, the victim. To the aid of this small country came nations from North America and Europe, from Asia and South America, from Africa and the Arab world—all united against negression.

Africa and the Arab world — all united against aggression.

Our uncommon coalition must now work in common purpose to forge a future that should never again be held hostage to the darker side of human nature.

Tonight in Iraq, Saddam walks amidst ruin. His war machine is crushed. His ability to threaten mass destruction is itself destroyed. His people have been lied to — denied the truth. And when his defeated legions come home, all Iraqis will see and feel the havoc he has wrought. And this 1 promise your For all that Saddam has done to his own people, to the tuwaitis and to the entire world — Saddam and those around him are accountable.

All of us grieve for the victims of war, for the

and those around him are accountable. All of us grieve for the victims of war, for the people of Kuwalt and the suffering that scars the soul of that proud nation. We grieve for all our failen soldiers and their families, for all the innocents caught up in this conflict. And yes, we grieve for the people of fraq—a people who have never been our enemy. My hope is that one day we will once again welcome them as friends into the community of nations.

Challenges remain

Our commitment to peace in the Middle East does not end with the liberation of Kuwalt. So tonight, let me outline four key challenges to be

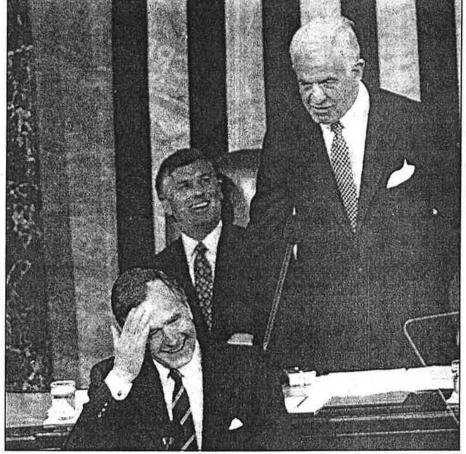
First, we must work together to create shared security arrangements in the region. Our friends and allies in the Middle East recognize that they will bear the bulk of the responsi bility for regional security. But we want them to know that, just as we stood with them to repel aggression, so now America stands ready to work with them to secure the peace. This does not mean stationing U.S. ground forces in the Arabian Peninsula, but it does

forces in the Arabian Peninsula, but it does mean American participation in Joint exercises involving both air and ground forces. It means maintaining a capable U.S. naval presence in the region, just as we have for over 40 years. And let it be clear: Our vital national interests depend on a stable and secure gulf.

Second, we must act to control the proliforation of weapons of mass destruction and the missiles used to deliver them. It would be tragic if the nations of the Middle East and Persian Cill were now in the wake of wer to embark

if the nations of the Middle East and Persian Gulf were now, in the wake of war, to embark on a new arms race. Iraq requires special viginate until Iraq convinces the world of its peaceful intentions — that its leaders will not use new revenues to rearm and rebuild its menacing war machine — Iraq must not have access to the instruments of war.

Third, we must work to create new opportunities for peace and stability in the Middle East. On the night I announced Operation



a Joint session of Congress, Behind him are Vice President Dan

President Bush pretends to wipe his brow Wednesday as applause welcomes him to the House chamber for a speech to

The Gulf War put this new world to its first test. And my fellow Americans, we passed that

Quayle and House Speaker Tom Foley, D-Wash.

Desert Storm, I expressed my hope that out of the horrors of war might come new momentum for peace. We have learned in the modern age, geography cannot guarantee security, and security does not come from military power

All of us know the depth of bitterness that An or us know the depth of bitterness that has made the dispute between israel and its neighbors so painful and intractable. Yet, in the conflict just concluded, Israel and many of the Arab states have for the first time found themselves confronting the same aggressor. By now it should be plain to all parties that peacemaking in the Middle East requires compromise. At the same time, peace brings real benefits to everyone. We must do all that we can to close the gap between Israels and Palestinians. The tactics of terror lead absolutely nowhere. There can be no substitute for diplomacy.

A comprehensive peace must be grounded in United Nations Security Council Resolutions 242 and 338 and the principle of territory for peace. This principle must be elaborated to provide for Israel's security and recognition and at the same time for legitimate Palestinian political rights. Anything else would fall the twin tests of fairness and security. The time has come to put an end to Arab-Israeli conflict.

The war with Iraq is over. The quest for solutions to the problems in Lebanon, in the Arab-Israeli dispute and in the gulf must go forward with new vigor and determination. And I guarantee you: No one will work harder for a stable peace in the region than we will.

• Fourth, we must foster economic development for the sake of peace and progress. The Persian Gulf and Middle East form a region rich in natural resources with a wealth of untapped human potential. Resources once squandered on military might must be redirected to more peaceful ends. We are already addressing the immediate economic consequences of Iraq's aggression. Now, the challenge is to reach higher — to foster economic freedom and prosperity for all the people of the region. has made the dispute between Israel and its neighbors so painful and intractable. Yet, in the

By meeting these four challenges we can build a framework for peace. I have asked

Secretary of State Baker to go to the Middle East to begin the process. He will go to listen, to probe, to offer suggestions, to advance the search for peace and stability. I have also asked him to raise the plight of the hostsges held in Lebanon. We have not forgotten them and we will not forcet them.

will not forget them.

To all the challenges that confront this region of the world, there is no single solution, no solely American answer. But we can make a difference. America will work tirelessly as a catalyst for positive change.

It's time for changes

It's time for changes

But we cannot lead a new world abroad if, at home, it's politics as usual on American defense and diplomacy. It's time to turn away from the temptation to protect unneeded weapons systems and obsolete bases. It's time to put an end to micromanagement of foreign and security assistance programs, micromanagement that humiliates our friends and allies and hamstrings our diplomacy. It's time to rise above the parchala and the pork barrel—to do what is necessary, what's right and what will enable this nation to play the leadership role required of us.

The consequences of the conflict in the gulf reach far beyond the confines of the Middle East. Twice before in this century, an entire world was convulsed by war. Twice this century, out of the horrors of war, hope emerged for enduring peace. Twice before, those hopes proved to be a distant dream, beyond the grasp of man.

of man.

Until now, the world we've known has been a world divided — a world of barbed wire and concrete block, conflict and Cold War.

Now, we can see a new world coming into view. A world in which there is the very real prospect of a new world order. In the words of Winston Churchill, a "world order" in which "the principles of justice and fair play... protect the weak against the strong." A world where the United Nations, freed from Cold War stalemate, is poised to Millit the historic vision of its founders. A world in which freedom and respect for human rights find a home among all nations.

For the sake of our principles - for the sake

For the sake of our principles—for the sake of the Kuwati people—we stood our ground. Because the world would not look the other way. Ambassatior Al-Sabah, tonight Kuwati stree, We're very happy about that.

Tonight, as our troops begin to come home, let us recognize that the hard work of freedom still calls us forward. We've learned the hard to the same of the sa

prepetual peace. But enduring peace must be our mission.

Our success in the gulf will shape not only the new world order we seek but our mission here at home.

In the war just ended, there were clear-cut objectives, innectables and, above all, on over-riding imperative to achieve results. We must bring that same sense of self-discipline, that same sense of self-discipline, that same sense of wrigency, to the challenges here at home.

In my State of the Union address and in my budget, I defined a comprehensive agenda to prepare for the next American century.

Our first priority is to get this economy rolling again. The fear and uncertainty caused by the gulf crisis were understandable. But now that the war is over, oil prices are down, interest rates are down and confidence is rightly coming back. Americans can move forward to lond, spend and invest in this, the strongest economy on Earth.

Legislation needed

We must also enact the legislation that is key building a better America. For example: In 1990, we enacted an historic Clean Air Act. No 1990, we enacted an historic Clean Air Act. Now we've proposed a national energy strategy. We passed a child-care bill that put power in the hands of parents. And today we're ready to do the same thing with our schools and expand choice in education. We passed a crime bill that made a useful start in fighting crime and drugs of the passed acrime and crime and crim

passed the landmark Americans With Disabilities Act. And now we've sent forward our civil rights bill. We also passed the aviation bill. This year we've sent up our new highway bill.

And these are just a few of our pending proposals for reform and renewal.

Tonight, I call on the Congress to move forward aggressively on our domestic front. Let's begin with two initiatives we should be able to agree on quickly. Transportation and crime. And then let's build on success with those and enact the rest of our agenda, If our those and enact the rest of our agenda, If our forces could win the ground war in 100 hours then surely the Congress can pass this legisla-tion in 100 days. Let that be a promise we make

tonight to the American people.

When I spoke in this house about the state of our union. I asked all of you: If we can selflessly confront evil for the sake of good in a land se far away, then surely we can make this land all that it should be. In the time since then, the brave men and women of Desert Storm accom-

that it should be, in the time since their, the brave men and women of Desert Storm accomplished more than even they may realize. They set out to confront an enemy abroad, and in the process they transformed a nation at home. Think of the way they went about their mission — with confidence and quiet pride. Think about their sense of duty, about all they taught us, about our values, about our spoung people in turmoil, how our children fall short, how our schools fail us, how American products and American workers are second class. Well, don't you believe it. The America we saw in Desert Storm was first-class talent.

And they did it using America's state-of-theart technology. We saw the oxcellence embodied in the Patriot missile and the patriots who made it works.

made it work.

And we saw soldiers who know about honor and bravery and duty and country and the world-shaking power of these simple words. There is something noble and majestic about the pride, about the patriotism, that we feel

so, to everyone here, and everyone watching at home, think about the men and women of Desert Storm. Let us honor them with our grati-tude. Let us comfort the families of the fallen

and remember each precious life lost.
Let us learn from them as well. Let us honor those who have served us by serving others.
Let us honor them as individuals — men and

Let us honor them as individuals—men and women of every race, all creeds and colors—by setting the face of this nation against discrimi-nation, bigotry and bota.

setting the face of this nation against discrimination, bigotry and hate — elliminate them!
I'm sure that many of you saw on the television the unforgetlable scene of four terrificed Iraql soldlers surrendering. They emerged from their bunker — broken, tears streaming from their eyes, fearing the worst. And then there was the American soldier. Remember what he said? He said: "It's OK, You're all right now. You're all right now. You're all right now

now. You're all right now."

That scene says a lot about America, a lot about who we are. Americans are a caring pople. We are a good people, a generous people, tet us always be caring and good and generous in all we do.

Troops coming home

Soon our troops will begin the march we've all been waiting for — their march home. And I have directed Secretary Cheney to begin the immediate return of American combat units from the gulf.

Less than two hours from now, the first planeload of American soldiers will lift off from Saudi Arabia headed for the U.S.A. That plane

planeload of American solders will lift off from Saudi Arabia headed for the U.S.A. That plane will carry men and women of the 24th Mechanized Infantry Division bound for Fort Stewart, Georgia. This is just the beginning of a steady flow of American troops coming home.

Let their return remind us that all those who have gone before are linked with us in the long line of freedom's march. Americans have always tried to serve, to sacrifice nobly for what we believe to be right.

Tonight, I ask every community in this country to make this coming Fourth of July a day of special celebration for our returning troops. They may have missed Thanksgiving and Christmas, but I can tell you this For them and for their families, we can make this a hollday they'll never forget.

In a very real sense, this victory belongs to them— to the privates and the pilots, to the sergeants and the supply officers, to the nean and women in the machines and the men and women who made them work. It belongs to the reserves, to the Rational Cuard. This victory belongs to the finest fighting force this nation has ever known in its history.

We went halfway round the world to do what is moral and Just and right. We fought hard, and — with others — we won the war. We lifted the yock of aggression and tyramny from a small country that many Americans had never even heard of, and we ask nothing in return.

return.

We're coming home now — proud, confident, heads high. There is much that we must do at home and abroad. And we will do it. We are

Americans.

May God bless this great nation — the United States of America.

Thank you all very, very much. Thank you, guys. Thank you very much.

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