AA: I could actually use one too.

**TE:** I wanted to comment that I think I'm talking too much and Eldon is not talking enough.

**EM:** I'm just sitting here zoned out and just relaxing comfortably.

- AA: We're going to talk about water next so, but can I just say that you two memorized the questions because you covered them all, they just went right through. It just leads right to the next question, its perfect.
- **EM:** We did this together for a lot of years.
- **AA:** You can read each other's minds.
- TE: Well, we had to.
- **EM:** Yes, yes that's right, you just kind of had to.
- **TE:** But we knew because we talked about it a lot the things that we wanted to accomplish and the things that needed to happen, and we were always touching bases on how to move and get them done.
- **EM:** We enjoyed disagreeing; we enjoyed each other when we found disagreement because resolved disagreement usually produces a better product.
- **TE:** I think the most fun team in that entire time was when we had Bruce Warner and David Lawrence and Eldon and I, all four at the same time
- **EM:** Yeah that's right, it was.
- **JS:** Is this something that you want to get to know again.
- **EM**: There wasn't anything that somebody in that group couldn't pick up and grasp and develop enough that everybody could get a chance to take a crack at it.
- **TE:** And everybody contributed ideas into the mix and because of that we were able to figure out how to accomplish things.
- EM: And it was strange, there was never any jealousy, you know if he came up with an idea and we developed it, it became our idea, it didn't become Tim's idea. And a while ago he kept saying that I did this and I did that, meaning me, well you have to understand that whoever happens to be at the helm is just helping to guide what is happening, just like somebody on the boat, whoever is steering the boat doesn't make the boat go. What makes the boat go? The other people on

the oars, yeah okay, or whoever made the engine, or however you manage to run the boat. But it was strange there was never any animosity, and there was never anybody that played king of the hill.

- AA: We'll start with that question and then we'll, I'll ask how the various personalities complemented each other, and maybe you can think of an example of something.
- **EM:** Oh God, our personalities are so different.
- **AA:** I want to hear why.
- **EM:** We don't even know why, we've spent all these years trying to figure out why, it's not important. It's not important.
- **AA:** I have to go down the hall. I'll be right back.
- **TE:** Well it's hard to put your finger on.
- JS: May I ask though, I mean as foreigner I have experienced in Oregon that's it's not, the straightforwardness is not very typical for this region. So I am very surprised to hear that, I'm happy to hear that in companies and businesses do it that way, but it was for me I figured it was not that usual.
- **EM:** I think you're right, it isn't that usual.
- **JS:** For Oregonians
- **EM:** We could have, we could have become, we could have stayed the kind of city that Forest Grove was up until the last ten years. Until the last ten years. The kind of city that Cornelius, even though much smaller, Cornelius has been until, until they get into an argument with the new mayor, I don't know where it's going now but, we could have stayed that same way, but it's not right. We didn't set out to tick off our neighbors, we did have some conflicts with the neighbors to the east, they wanted a piece of land that we thought was better developable by us. But we didn't have a public war about it. We didn't even go to the newspapers about it. Now there might have been some one on one conversation that got a little pointed, but that's the way you things done. But there were no shrinking violets in our management team.
- AA: Tim do you need to go down the hall for anything?
- TE: No.
- AA: Okay.
- **EM:** Are you offering to take us down the hall?
- **AA:** I'm just making sure that you can last you know.
- **TE:** Well, we've already run past the time we've set for not wearing out our star player here.
- **AA:** Yeah, we can go however long you want to go Eldon, there's only three or four questions.
- **EM:** I didn't want to start.

- **TE:** You know, it's so neat to sit here and do this kind of thing and look over there at the room that is just nice.
- AA: Yeah
- TE: That we were able to put together this...
- EM: I didn't have anything to do with this. I would have probably said it was too expensive if I was a part of it. If I had any strength in management it would have been managing dollars. The rest of the management team said I was just an old tightwad, but that's all right. It didn't bother me any. Go ahead, where were you going.
- AA: Okay
- **JS:** Can you just say tape two and the date one more time and where we're at. Just to, I have to... okay.

Video Starts

- AA: Okay, tape two, August 18, 2011. We've just finished up talking about the history of Ronler Acres and economic development and we're going to ask a few questions on the water system, but before we do that I'm going to ask a question about Team Four, and why Team four was so successful. Team four being Eldon Mills, Tim Erwert, Bruce Warner and David Lawrence.
- **EM:** I'm going to take a first shot at that.
- TE: Okay.
- **EM:** With the exception of myself I would say that the other three were highly intelligent people but very inquisitive.
- **JS:** I'm very sorry, it cut, it jumped off.
- **EM:** You screwed up again?
- JS: Unfortunately it didn't let you start, one more time, date again...
- AA: Oh okay, start there?
- JS: Unfortunately.
- AA: Okay, tape two, August 18<sup>,</sup> 2011. We've just finished up on history of Ronler Acres and economic development and we're going to talk about the water system a little bit, but before we do that we're going to talk about Team Four, and why Team Four was so successful. Team Four being Eldon Mills, Tim Erwert, David Lawrence and Bruce Warner.
- **EM:** Well I can't remember what I said the first time you put me through this, but I will try one more time. With the exception of myself as the management of that team, they were all very bright and aggressive and inquisitive people. They all understood that to accomplish something you needed to make contact with the power structures if there were power structures and they became very adept at that. Some of them learned to operate with the state agencies, the development commission, the land use planning people. They learned to operate with the Portland Development Commission, with the Beaverton power structure of the

city and Forest Grove, they learned, some of them learned to operate in the field of academia. Tim even in going through some graduate work at one time, wound up teaching future students at Portland State, I recall that as being an honor that was conveyed upon him while he was a student by one of the professors that was a mutual friend of ours.

I guess I'm saying that all of these people were inquisitive they wanted to go further they wanted to look further, they were not afraid to turn over a rock to see what was under it. And they were not afraid to propose an idea even if it didn't look like it had enough feet to carry it across the table. Because somebody of the three would pick it apart, and we learned that this cooperative ability to argue to through something and maybe argue is not the right word but sometimes we did. We would say that's a screwy idea let's see if we can refine it so it becomes workable and everybody was willing to buckle down and do that, nobody tried to stand on, this is my idea and I'm going to pursue it come hell or high water, we didn't do that. We found out that the four people working on a common purpose would almost always come up with the best solution. So I was always very proud of all of them. They were just great. I can't imagine a management team that would be more effective than us. And you're free to comment, you don't have to say anything nice about yourself if you don't want to.

TE:

Good, because I would rather say nice things about you. First of all I think the strength of the team resided in its leader, which was Eldon. And even though he was kind enough to view us as a team, the fact is he was in charge, he was the city manager at the time, he was the guy who made the key decisions to say yes or no, we'll pursue that or we won't. He brought that strength and his financial knowledge and ability as his major contribution to the team. I think Dave Lawrence was the innovator, he would come up with some wild and crazy ideas, which worked, and would find ways to make them work. Bruce Warner with his engineering background brought a variety of things, but he also was, for an engineer, he was astoundingly innovative and he really thought about things in different ways. And I was more patience in terms of I was the guy that got sent to most of the intergovernmental meetings, that was one of my jobs to build the partnerships that we needed to build through those areas. But Eldon was always the leader and the key to the success I think of, as you called it, Team Four.

I think that even after the exit of different partners, that the basics established by that team benefitted us for many years. But one of the reasons the team worked so well was each of us brought something different to the table in terms of strengths and different weaknesses, and we all recognized the strengths of the others and deferred, to each in his strength and listened to each other and managed to work together well for a long time. I think we were really sad when Bruce left and moved on to his next position but at least he went to the County so he was nearby, then later moved to ODOT and then up to become the head of ODOT staff wise. And then moved on to PDC then finished his career here in Hillsboro as the interim city manager and did a great job at that, but by then Eldon and I were both long retired and so on. But anyway, it's just a case that there was a great synergy the four of us together were so much more than any one of us alone could have been and it really worked great, it felt great while it was going on, it was a wonderful partnership and I think it benefitted Hillsboro. I'd like to say a great deal.

- **EM:** They used to tell me, and I shared this with the new city manager today, they used to tell me well if this idea flies we'll get credit for it, if it goes in the toilet, guess who gets the blame, me. They pointed that out to me time after time, so I was very careful in what I endorsed. I never wanted to be in the toilet.
- AA: Understandable.
- **EM:** Does that answer that question that you quoted? I don't have to do it a third time?
- AA: No, two times is good. So Eldon I understand you started the Joint Water Commission and the Barney Reservoir Joint Ownership Commission, can you tell me how that came about?
- **EM:** Well as we were looking at expanding the water capabilities again we ran into the money issue. As we became partners in the Scoggins Project, they called it the Scoggins Project, people call it Scoggins Dam, you can call it anything you want but everyone knows what it is. We had partnership ownership in that, Forest Grove had a small one, Lake Oswego Corporation had a small one, and believe it or not even Tigard Water District had a small one. First we started looking at well, can we pick up some of those. I don't know we have 5,000 acre feet or something like that which is quite a sizeable amount of money to impoundment that, well it became clear as we looked at this that water sources which were all at the west of the county, water sources by reasoning did not belong to any particular group of people or any political entity. It belonged to whoever you can convey the water to, who had a need for it.

So we talked, you know we talked first with Forest Grove and we agreed that we would work together then ultimately we, and we always just wound up just serving as a customer, Cornelius, we had another little customer in the early days up at Cherry Grove. Then we decided then okay we can still expand, we're going to need to spend more money, so then we asked Beaverton if they wanted to become a part of it, and they did. And they had a little bit of the impoundment in there too, so then we set about to buy any impoundment that nobody wanted so we would up buying a lot from Lake Oswego corporation and we ultimately buying water from Tigard Water District believe it or not. So then we had a pool of water and so then we decided to form this Commission so we give everybody

a chance to have a vote in how we manage this. So it was made up of the three members of the Hillsboro Commission and three from Beaverton and three from Forest Grove.

That's where it started and so it worked that way for a while as we could see that the Barney Reservoir was built in it was first phase was built in the early 60s, I can't remember the date it was completed but I'm going to guess it was completed about '64 or '65. It was 4,000 acre feet of water. Forest Grove had a share of that they had 12.5 percent with an option in ten years to buy the other 12.5 percent. Which would bring them up to 25 percent. For reasons you will never understand and I'm sure that they do not understand today. Even though we sent them a registered, no I guess we just sent them a letter that they were getting close to their ten years they elected not to exercise their 12.5 percent which didn't make us unhappy at all. Well then there was some thought about expanding the Barney Reservoir all the way to 20,000 acre feet because the Clean Water Services agency which was a countywide agency needed more water for stream augmentation. So they had said we will undertake to expand the reservoir. Well they spent about a million bucks in getting ready to do it and then backed out.

And then we decided well, we'll take advantage the money that they spent, we're not going to pay them back, but we'll take advantage of the studies that they did, and we'll see if we can build it. Well, we couldn't qualify it unless we had more partners, or unless we had more need. Right or wrong, we invited Tualatin Valley Water District to become a partner. By adding them we then could justify the 20,000 acre, the impoundment actually increased by 16,000 acre feet, so now they became, they became a part of the commission. Somehow a commission got created into the Barney Commission and also the Utilities Commission I'm not sure exactly sure how, Tim could probably explain that better than I can. I think I tried to avoid, when I realized the mess that I was making I think I tried to avoid making any more mess. So we sold some of our facilities like our treatment plant and our reservoir and stuff percentage-wise to the other partners.

Right or wrong, accidentally or by plan we got enough money out of that, that Hillsboro's share of the expansion was mostly paid for. So we raised then and I retired and I thought boy I'm done with that. So the next year later Tim came knocking on the door and said how would you like to manage the expansion of the Barney? And me being without any money and nothing to do I thought that would be a great thing to do and so I accepted it. I made him an offer he couldn't resist. I said I'll tell you what, I'll bring it in for the bid price and I'll bring it in on time. There will be no expansion or extension of the budget. So I was allowed to sit in at the bid opening, made it quite clear to the low bidders if they signed the

contract they would be expected to build it for the amount they were bidding. And we didn't plan any extensions, overruns or anything of that sort. That would be something they should have figured out in their planning. So they signed the contract and about five years later we completed the project and we completed it for what they bidded and got it in for Tim on the time that he allocated to it and then turned it over to him and went home with a pile of money in my pocket. And that's how the Hillsboro, or how the Joint Utilities Commission and then the other Barney Commission were created, right or wrong, but it was necessary to encourage Tualatin Valley and for the expansion of the dam. Go.

TE:

Okay my turn. Well, when we started the looking at the need to expand the water system for Hillsboro we were, we knew we were going to be running out of water. We had to either expand the Barney Reservoir or look for some other source, so we started looking at options within Washington County and we tried to get all of the water providers in Washington County involved in that process and that was Eldon's idea and so we did that and we had a series of meetings and one by one different providers decided they were going to look at other sources and not be a participant in this and eventually everybody dropped out and we got down to just Hillsboro and Eldon said well, we need to expand and the state had meanwhile told us that we would need a water treatment plant that we wouldn't be able to any expansion of surface water whether impoundment or not was gonna need to be treated so that we needed to have a water treatment plant in order to expand the water system.

So we decided that we would have to build a plant so we looked at possible options of how we could site the plant in the place that we forecast and so Forest Grove at the same time was looking at expanding their water system. They had an existing treatment plant and they were looking at expanding their capacity at the treatment plant so they had an engineering firm designing stuff for them. We had an engineering firm as our consultants working on the system and so we were kind of going parallel so we finally decided to go ahead and trigger building a treatment plant on our own even though we knew it was a big stretch for Hillsboro, and Forest Grove actually had a change of heart and decided they were going to join our effort and rather than try to parallel us and build two treatment plants or expand one and build another that they would join with us, and so they became a part of that but there was still a trust issue the two communities had been rivals for years in everything from high school sports to a bunch of other stuff and that legacy was still there, there wasn't much trust so Eldon came up with the idea with how we could accomplish that and that's when we created the Joint Water Commission.

It allowed Forest Grove, even though they were a minority ownership of the treatment plant to have an equal say with Hillsboro. We structured the

Commission with three commissioners from each entity and it, you had to have at least four votes to do anything so that meant that there had to be at least positive vote from each entity in order for something to get accomplished. So with that and Eldon actually drafted the original Joint Water Commission contract for Hillsboro and Forest Grove and we formed the Joint Water Commission, started construction of the treatment plant all at about the same time. And then we later we looked at the expansion of Barney, I guess it I'm sorry at about same time we looked at the expansion of Barney, that didn't happen right away, but anyway we were, we knew that was going to have to happen before too long. And we were very fortunate in the original Joint Commission being successful with Forest Grove and Hillsboro as partners and then Beaverton got an interest in it because they wanted their own water source they didn't want to be reliant on Portland which they had always been, so they started looking at other options. And we became their primary option and in fact they decided that they wanted to join the Joint Water Commission, so we expanded the Commission to include Beaverton.

EM: TE: And now we've got nine.

And then we had nine commissioners and so over time we expanded the facilities for the Commission and so on. The Joint Water Commission is responsible for treating the water from whatever sources each individual partner has and the Barney Reservoir Joint Ownership Commission came later when we expanded the Barney Reservoir and took in new partners so at that model of the Joint Water Commission was one that we also set up, in fact the Joint Water Commission members plus Clean Water Services who was a partner in Barney later, served as the commission for the Barney Reservoir and they decided on all the issues related to the expandent the Barney Reservoir and so on. But about the time that we were going to expand the Barney Reservoir Clean Water Services took their shot at it and then backed out.

We recognized that in order to do the expansion from 4,000 acre feet to 20,000 acre feet and you know that's expanding it by four times as much to get a total of five times as much we needed more partnerships so that's when Tualatin Valley Water District came into play and we worked with them and eventually agreed that they would become a partner in that process. And so the expansion of the Barney was triggered with a yet another larger commission and we continued the concept of three commissioners from each entity and you had to have, excuse me, at least one vote from each entity in order to be able to do anything. So it established that system of trust everybody knew they had a veto if they needed it and so nobody was going to ram anything down their throats. So that worked well for both the Barney Reservoir expansion and the Joint Water Commission plant and reservoirs that were necessary for the plant.

So that's the basis that's stood ever since then for the water system and has served Hillsboro well, but their role is treatment and distribution to the individual cities and then the cities, or transmission to the cities and then the cities are responsible for their own distribution systems and their customers. So we essentially wholesale water to the partners and charge them on the basis on the actual cost of production of the water. Hillsboro runs the joint water system in terms of we provide the administration. We essentially have employees and so and we do the lead in terms of things but any entity can bring matters to the agenda that they want to by contacting us beforehand and now later on we formed a management team that is part of the Joint Commission operation and the managers in each of the entity meet and talk over issues and decide what goes forward to the Commission and what issues will take up at the Commission level and the, there is a commission and then there's the executive committee which is one member from each entity that can make some limited decisions but essentially they have to be unanimous in order to do that.

So that's kind of the structure behind the Joint Water Commission, again it just treats water, takes water from, source water from the entities treats it and sends it out to the different entities and that's their job. Each entity still provides its own source water and is responsible then for its distribution system and its rates and all of those things and they jointly set the rates the wholesale rates for the commission. And that whole thing started with the two partners of Forest Grove and Hillsboro and expanded now to four, for a while there was a fifth partner, Tigard decided they wanted to join us and they did and at a point they decided that their future would lie with Lake Oswego's water system rather than with this water system and so they never actually bought into the system, they were just a wholesale customer for a time and then they backed out and we're back to four members on the commission and again it has been very successful I think for all of our members and there's a lot of things about the physical plant what the Commission owns and where its located that are somewhat longer stories so I won't try to deal with those under this guestion but maybe go on to the next question.

- AA: Well, you kind of covered one piece kind of indirectly about how Hillsboro became such a strong leader in the water business so that kind of covered that, so I would say that unless there's anything to add on water, we can, you know if you have any closing thoughts on water, then I just have one other random question for each of you.
- TE: Actually I have a couple of things on the water I'd like to say.
- AA: Okay, yeah
- **TE:** One of the, because of Hillsboro's role in the Joint Water Commission Hillsboro became a player, and very active player in the regional effort because

we, the state looked at trying to consolidate water within the region and all of the regional water providers said no, we don't want you to do that, we can do our master planning ourselves and so we now have a regional water supply plan which was the result of an entity where we invited all of the water providers in the region together and they formed a commission and developed a regional water master plan decided on things like a master plan for the entire region, what facilities would be expanded, those kinds of things, who would get their water from which sources and so on and that was all developed regionally and that was such a great partnership and I was fortunate enough to serve in that process and we have enjoyed in that once the water supply plan was completed we all recognized that we needed to as we put it at the time continue meeting like this and so they formed an entity that continues in operation today that meets periodically where all the providers come together and decide on future issues that affect the region as a whole and changes and updates to the supply plan and changes physical changes to the system that have taken place and monitors and keeps track of those, but doesn't tell people what they can or can't do, they just keep track of those things and that regional entity has been again beneficial I think to all of the players because it's actually resulted in a better idea where water supplies should logically come from for the different areas of the region and Hillsboro's been a big player in that, and that's one of the ways that we were recognized region wide as one of the leading entities in being involved in that process. Stop there, that's enough on that one for now.

- **AA:** Okay, so I asked Eldon at his first interview what advice he would give to future city leaders and so I'm going to ask you the same question Tim.
- **TE:** What advice I would give to future city leaders...
- AA: That could be elected or staff.
- **TE:** Or staff. Number one I think is look at Hillsboro in its size because of the growth that's taken place in Hillsboro, Hillsboro is one of the leaders among communities in the state just because of its size and not to forget that it has a role in the region and state and that they need to keep that in mind as they're doing things because Hillsboro has to lead by example as a leader and I think we have to remember that that's part of our role. Other advice, partnerships are the key to being successful at virtually anything and so you have to establish partnerships, you have to nurture partnerships, unfortunately partners rub each other the wrong way sometimes and we have to work through that and you have to work at it and it's kind of like a marriage in that respect you have to continue to work at it for it to be successful. But nothing is accomplished by a single entity, well almost nothing, almost everything in this universe involves partnerships and relying on those so you have to nurture them so that they're there and so you can use them when you need them. And you have to contribute to them so that you

have to do more than your part to make sure that when comes time for you to need something from the partnership that it's there and you have that ability to get I think in terms of the Hillsboro only stuff I would say that the key thing is for the leaders to remember is that the most important asset the city has is its employees and those employees are on the right track, they have a sense of values and long term strategic plan and a mission statement and the values that we've compiled and they are a you know we have some outstanding individuals and outstanding collective and a tremendous amount of talent in the organization and we'll continue to draw that kind of talent, not just because of our size, but because of that vision plan and because of the strategic plan and mission and values statement and that the Hillsboro if it keeps those things up to date and they change as times change and as circumstances change Hillsboro will continue to be the leading community in the state.

- AA: Okay
- TE: Is that enough?
- AA: Perfect, Eldon do you have any closing remarks?
- **EM:** No, that was just chance, I have no closing remarks.
- **AA:** I just figured you'd want the last word.
- **TE:** Yeah you always get the last word, so think of one.
- **EM:** No I can't' think of anything.
- **AA:** Well, thank you both for taking the time to interview, we appreciate it
- **EM:** Are we done with this process now?
- AA: We are.
- EM: You can't think of anything else to...
- AA: I can always come up with something else.
- **TE:** As you can look at this stuff you may see what you think are some holes. And if you need us to come back, the two of us or either one of us, I would offer that I would be more than happy to come back.
- **EM:** Well don't offer for me.
- **TE:** I can't offer for you, although I can usually twist your arm.
- **EM:** Right you can probably, the girls can, I don't know about you.
- TE: You know one of the most fun things about our relationship was that we went from me working for Eldon for twenty years to Eldon working for me for five years and it was an easy transition, at least for me, he said it was for him, because for many years before we had developed more of a partnership than a boss and servant kind of thing and the fact that he was willing to trust me and the other key employees and allow us or view us essentially as peers as opposed to subordinates made a huge difference to us, and you know he made it clear that he maintained veto power, but he almost never used it, and that was the great part of his management style, and he undersells the role he played in Team Four

and in the whole history of things but there wouldn't be a joint water system and a Joint Water Commission, there wouldn't be a lot of the economic development that's taken place in this community if it hadn't been for him.

- **EM:** Yes there would have been, there would have been because you had to do it. It was bound to happen anyway.
- **TE:** Well, the question is would somebody have stepped into that or would we have become...
- **EM:** I think you would have, I know you would have. You know it was different Tim working as he put it for under me for twenty years and me working under him for five years, I mean, he was a task master when I worked for him. He was getting even for all those twenty years.
- TE: and I had to do it in five.
- EM: And he had to do it...
- TE: Anyway out of all that came a great friendship.
- **EM:** He told me two things, take the job you bring it in on budget and you bring it in on time.
- TE: And he did those two things, and it was the first project to either build or expand a dam that had taken place in the state in well over a decade and so the infrastructure wasn't there to do it to be successful at it, there had been a lot of failures, but he worked with all the state and federal agencies involved and cajoled and coerced and arm twisted and managed to get somehow things done and got the project expanded and everybody involved came to me before the project was over and said we have to name the dam after him. He's the guy. This wouldn't have happened with him, certainly wouldn't have happened on time or under budget without him.
- EM: We had a lot of fun with some of the apparent difficulties. We had a difficult time Tillamook County, their emergency preparedness director whatever he called himself, I don't know, was trying to make a career out of his involvement with protecting the county from the dam in case it would ever have failed. And we had to go to Tillamook and meet with the public several times some of those meetings were fairly pointed and I found one of the environmental engineers, a very smooth character, who could you know, he just charmed the socks off of most anybody and so I said okay Dan you're going to be my lead spokesman. We were laughing, we had lunch a couple of weeks ago and we were laughing about some of the antics we pulled. Because I had to be, you know I had to be the tough guy and he had to be the guy to say, well now maybe we can, maybe we could do, maybe we could put this siren up here and make that siren go off if anything ever happened you know. And I'd say well Dan that siren is going to cost too much money I'm not going to do that you know, and then and he would work around so that he would work me finally into some kind of an agreement

you know and so the people thought he was just great and so they accepted that you know and that poor guy that was their economic developer or economic, emergency, emergency something, I don't know, he had a title.

- TE: Emergency Services Coordinator
- **EM:** Whatever it was, he never did figure that he had been taken.
- **AA**: He thought he'd gotten the deal
- EM: He got a deal
- **TE:** They got a sweet deal out of it and it really helped their county-wide emergency system in Tillamook County and they needed help, so that worked out fine. It wasn't a high cost item in the scope of the entire project.
- **EM:** It fit inside the budget.
- **TE:** It didn't break the budget or anything but it certainly provided them with some assistance in emergency planning.
- **EM:** And actually when it was all over and it the deal was finally made, there was more satisfied people than there were dissatisfied and the Board of County Commissioners, with the exception of one person, I never did figure out what her posture was, the board of county commissioners supported us. We did a fairly good job.
- **TE:** But anyway, you know the reality is there's a lot more to the stories.
- **AA:** I know, it's hard to.
- **TE:** Where you want to stop or not, anyway it's been a really neat partnership for a lot of years.
- **EM:** If you invite us back one at a time and we'll tell you the truth.
- **AA:** I know, I want to get the uncensored version, and then I'll promise I'll get my, you'll get your own release of Amber Ames versus the City of Hillsboro.
- **EM:** Ah-ha! And what makes us believe that we're going to trust Amber Ames.
- **AA:** I'm an honest city recorder.
- **TE:** You got the censorship version because there weren't any four letter words I think from either of us.
- **AA:** Just one, not bad but what was it, I think you just said hell, I was proud of you.
- EM: Is that bad?
- AA: No.
- **EM:** I'm planning on dwelling there, what are you talking about?
- AA: No, it's good.
- TE: I've got to say thank you to both of you for making...
- **EM:** Well I'm not going to say thank you they're getting paid and I'm not.
- **AA:** Well this has been fun, it's been great learning experience.
- EM: It has been fun.
- **AA:** We appreciate the museum helping out.
- **JS:** Thank you too. I've got some good information that I can use.