



KYOCERA CORPORATION
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General

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Dear Sirs,

I am pleased to inform you that I have recently been reelected to Chairman of the Board of Directors of Kyocera Corporation. Mr. Kinju Anjo, who had been in charge of Kyocera's sales operations almost since the company's inception, was elected to my former position of President.

As Chairman, I will now be able to concentrate more effort on Kyocera's international business concerns, as well as the national business and industry activities in which Kyocera is involved. My foremost goal, however, remains no different than before: to unite the efforts of all Kyocera group companies into one great force, eager to serve you better in every possible way.

I am sure that Mr. Anjo is equally committed to achieving Kyocera's goals, and I hope that you will favor him with the same support and cooperation you have given to me in the past. I look forward to having even closer ties with you and your company in the coming years, and on behalf of Kyocera group, I will appreciate your continued support.

Yours very truly,
Kyocera Corporation

K. Inamori

Kazuo Inamori

Chairman of the Board
and Representative Director